Summary of Consolidated Financial Results for the First Quarter of FY2023 (Based on Japanese GAAP)

August 8, 2022

Company name: Imasen Electric Industrial Co., Ltd.

Stock exchange listing: Tokyo, Nagoya

Stock code: 7266 URL https://www.imasen.co.jp/

Representative: President Takamitsu Sakurai

Inquiries: Executive Officer Tatsushi Inoue TEL 0568-67-1211

Scheduled date to file quarterly Securities Report: August 9, 2022

Scheduled date to commence dividend payments:

Preparation of supplementary material on financial results: No Holding of financial results meeting: No

(Amounts less than one million yen are rounded down)

1. Consolidated financial results for the Fiscal First Quarter of FY2023 (from April 1, 2022 to June 30, 2022)

(1) Consolidated operating results

Percentages indicate year-on-year changes

	Net sales		Net sales Operating profit		Ordinary pro	ofit	Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
First Quarter of FY2023	22,354	(1.3)	(555)	-	123	(84.1)	(270)	-
First Quarter of FY2022	22,649	19.1	448	-	776	-	344	-

	Earnings per share	Diluted earnings per share
	Yen	Yen
First Quarter of FY2023	(11.77)	-
First Quarter of FY2022	15.00	_

(2) Consolidated financial position

	Total assets	Net assets	Equity ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
First Quarter of FY2023	82,411	50,498	60.9	2,181.71
FY2022	80,157	49,777	61.7	2,150.02

2. Cash dividends

		Annual dividends per share				
	1st quarter-end	2nd quarter-end	3rd quarter-end	Fiscal year-end	Total	
	Yen	Yen	Yen	Yen	Yen	
FY2022	_	10.00	_	5.00	15.00	
FY2023	_					
FY2023(Forecast)		7.50	_	7.50	15.00	

3. Forecast of consolidated financial results for the year ending March 31, 2023 (from April 1, 2022 to March 31, 2023)

Percentages indicate year-on-year changes

	Net sales		Operating pr	ofit	Ordinary pro	ofit	Profit attributa owners of pa		Earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Six months ending September 30, 2022	46,300	7.0	(990)	-	(700)	-	(1,390)	-	(60.45)
Full year	96,700	13.6	100	-	330	(46.5)	(930)	-	(40.44)

4. Notes

(1) Changes in significant subsidiaries during the quarter (changes in specified subsidiaries resulting in the change in scope of consolidation):

(2) Accounting policies adopted specially for the preparation of quarterly consolidated financial statements: No

(3) Changes in accounting policies, changes in accounting estimates, and restatement of prior period financial statements

Changes in accounting policies due to revisions to accounting standards and other regulations:

Changes in accounting policies due to other reasons:

No
Changes in accounting estimates:

No
Restatement of prior period financial statements:

No

(4) Number of issued shares (common shares)

Total number of issued shares at the end of the period (including treasury shares)

Total number of issued shares at the end o	i the period (including treas	sury snares)	
FY2023 First quarter	23,475,352 shares	FY2022	23,475,352 shares
Number of treasury shares at the end of the	e period		
FY2023 First quarter	482,017 shares	FY2022	482,005 shares
Average number of shares during the period	od		
FY2023 First quarter	22,993,335 shares	FY2022 First quarter	22,971,558 shares

^{*}This report is not subject to quarterly review by certified public accountants or auditing firms.

Consolidated financial statements Consolidated balance sheets

		(Millions of yen)
	FY2022	FY2023 First quarter
	(As of March 31, 2022)	(As of June 30, 2022)
Assets		
Current assets		
Cash and deposits	19,710	19,475
Notes and accounts receivable - trade	15,592	15,994
Electronically recorded monetary claims - operating	4,623	4,742
Inventories	12,412	14,283
Other	1,691	1,507
Allowance for doubtful accounts	(288)	(297)
Total current assets	53,742	55,705
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	6,912	6,931
Machinery, equipment and vehicles, net	4,920	4,810
Other, net	8,612	8,918
Total property, plant and equipment	20,445	20,660
Intangible assets		
Other	476	532
Total intangible assets	476	532
Investments and other assets		
Investment securities	4,822	4,773
Other	701	767
Allowance for doubtful accounts	(30)	(27)
Total investments and other assets	5,492	5,512
Total non-current assets	26,414	26,705
Total assets	80,157	82,411

Liabilities FY2022 (As of March 31, 2022) FY2023 First quarter (As of June 30, 2022) Current liabilities Notes and accounts payable - trade 8,077 8,661 Electronically recorded obligations - operating 5,072 6,143 Short-term loans payable 4,121 4,552 Income taxes payable 387 317 Provision for bonuses 975 399 Provision for product warranties 458 441 Other 3,761 4,061 Total current liabilities 2,283 24,553 Total current liabilities 3,25 3,563 Retairment benefit liability 1,709 1,739 Other 2,091 2,091 Total non-current liabilities 3,25 3,513 Total labilities 3,25 3,513 Total subjects (equity 7,289 7,289 Capital surplus 7,281 7,289 Capital surplus 7,041 7,041 Retained earnings 3,036 29,981 Total shareholders' eq			(Millions of yen)
Liabilities Current liabilities Notes and accounts payable - trade 8,077 8,661 Electronically recorded obligations - operating 5,072 6,143 Short-term loans payable 4,121 4,552 Income taxes payable 387 317 Provision for bonuses 975 399 Provision for product warranties 458 441 Other 3,761 4,061 Total current liabilities 22,853 24,557 Non-current liabilities 3,725 3,563 Retairment benefit liability 1,709 1,739 Other 2,091 2,032 Total non-current liabilities 7,525 7,335 Total iabilities 30,379 31,913 Net assets Shareholders' equity 7,289 7,289 Capital stock 7,289 7,289 Capital storplus 7,041 7,041 Retained earnings 30,367 29,981 Treasury shares 3(89) 3(89)		FY2022	FY2023 First quarter
Current liabilities 8,077 8,661 Electronically recorded obligations - operating 5,072 6,143 Short-term loans payable 4,121 4,552 Income taxes payable 387 317 Provision for bonuses 975 399 Provision for product warranties 458 441 Other 3,761 4,061 Total current liabilities 22,853 24,557 Non-current liabilities 3,725 3,563 Retairment benefit liability 1,709 1,739 Other 2,091 2,032 Total non-current liabilities 7,525 7,335 Total surplus 7,525 7,335 Total surplus 7,289 7,289 Capital surplus 7,041 7,041 Retained earnings 30,367 29,981 Treasury shares (389) (389) Total shareholders' equity 44,310 43,924 Accumulated other comprehensive income 1,742 1,684 Foreign currency translation adjustme		(As of March 31, 2022)	(As of June 30, 2022)
Notes and accounts payable - trade 8,077 8,661 Electronically recorded obligations - operating 5,072 6,143 Short-term loans payable 4,121 4,552 Income taxes payable 387 317 Provision for bonuses 975 399 Provision for product warranties 458 441 Other 3,761 4,061 Total current liabilities 22,853 24,557 Non-current liabilities 3,725 3,563 Retairment benefit liability 1,709 1,739 Other 2,091 2,032 Total non-current liabilities 7,525 7,335 Total liabilities 30,379 31,913 Net assets Shareholders' equity 7,289 7,289 Capital stock 7,289 7,289 7,289 Capital surplus 7,041 7,041 Retained earnings 30,367 29,981 Treasury shares (389) (389) Total shareholders' equity 44,310 43,924	Liabilities		
Electronically recorded obligations - operating 5,072 6,143 Short-term loans payable 4,121 4,552 Income taxes payable 387 317 Provision for bonuses 975 399 Provision for product warranties 458 441 Other 3,761 4,061 Total current liabilities 22,853 24,557 Non-current liabilities 3,725 3,563 Retairment benefit liability 1,709 1,739 Other 2,091 2,032 Total non-current liabilities 7,525 7,335 Total sibilities 30,379 31,913 Net assets Shareholders' equity 7,289 7,289 Capital stock 7,289 7,289 Capital surplus 7,041 7,041 Retained earnings 30,367 29,981 Treasury shares (389) (389) Total shareholders' equity 44,310 43,924 Accumulated other comprehensive income Valuation difference on available-for-sale securi	Current liabilities		
Short-term loans payable 4,121 4,552 Income taxes payable 387 317 Provision for bonuses 975 399 Provision for product warranties 458 441 Other 3,761 4,061 Total current liabilities 22,853 24,557 Non-current liabilities 3,725 3,563 Retairment benefit liability 1,709 1,739 Other 2,091 2,032 Total non-current liabilities 7,525 7,335 Total liabilities 30,379 31,913 Net assets Shareholders' equity 7,289 7,289 Capital stock 7,289 7,289 7,289 Capital surplus 7,041 7,041 7,041 Retained earnings 30,367 29,981 3,981 Treasury shares (389) (389) 389 Total shareholders' equity 44,310 43,924 Accumulated other comprehensive income 1,742 1,684 Foreign currency translation adjustment <td>Notes and accounts payable - trade</td> <td>8,077</td> <td>8,661</td>	Notes and accounts payable - trade	8,077	8,661
Income taxes payable 387 317 Provision for bonuses 975 399 Provision for product warranties 458 441 Other 3,761 4,061 Total current liabilities 22,853 24,557 Non-current liabilities 3,725 3,563 Retairment benefit liability 1,709 1,739 Other 2,091 2,032 Total non-current liabilities 7,525 7,335 Total liabilities 30,379 31,913 Net assets Shareholders' equity 7,041 7,041 Capital stock 7,289 7,289 Capital surplus 7,041 7,041 Retained earnings 30,367 29,981 Treasury shares (389) (389) Total shareholders' equity 44,310 43,924 Accumulated other comprehensive income 1,742 1,684 Foreign currency translation adjustment 3,162 4,350 Remeasurements of defined benefit plans 221 204 <td< td=""><td>Electronically recorded obligations - operating</td><td>5,072</td><td>6,143</td></td<>	Electronically recorded obligations - operating	5,072	6,143
Provision for bonuses 975 399 Provision for product warranties 458 441 Other 3,761 4,061 Total current liabilities 22,853 24,557 Non-current liabilities 3,725 3,563 Retairment benefit liability 1,709 1,739 Other 2,091 2,032 Total non-current liabilities 7,525 7,335 Total liabilities 30,379 31,913 Net assets Shareholders' equity 7,289 7,289 Capital stock 7,289 7,289 7,289 Capital surplus 7,041 7,041 7,041 Retained earnings 30,367 29,981 Treasury shares (389) (389) Total shareholders' equity 44,310 43,924 Accumulated other comprehensive income 1,742 1,684 Foreign currency translation adjustment 3,162 4,350 Remeasurements of defined benefit plans 221 204 Total accumulated other comprehensive income	Short-term loans payable	4,121	4,552
Provision for product warranties 458 441 Other 3,761 4,061 Total current liabilities 22,853 24,557 Non-current liabilities 3,725 3,563 Retairment benefit liability 1,709 1,739 Other 2,091 2,032 Total non-current liabilities 7,525 7,335 Total labilities 30,379 31,913 Net assets Shareholders' equity 7,289 7,289 Capital stock 7,289 7,289 2,981 Retained earnings 30,367 29,981 Teasury shares 389 389 Total shareholders' equity 44,310 43,924 Accumulated other comprehensive income 1,742 1,684 Foreign currency translation adjustment 3,162 4,350 Remeasurements of defined benefit plans 221 204 Total accumulated other comprehensive income 5,126 6,240 Non-controlling interests 341 333	Income taxes payable	387	317
Other 3,761 4,061 Total current liabilities 22,853 24,557 Non-current liabilities 3,725 3,563 Long-term loans payable 3,725 3,563 Retairment benefit liability 1,709 1,739 Other 2,091 2,032 Total non-current liabilities 7,525 7,335 Total liabilities 30,379 31,913 Net assets Shareholders' equity 7,289 7,289 Capital stock 7,289 7,289 Capital surplus 7,041 7,041 Retained earnings 30,367 29,981 Treasury shares (389) (389) Total shareholders' equity 44,310 43,924 Accumulated other comprehensive income 1,742 1,684 Foreign currency translation adjustment 3,162 4,350 Remeasurements of defined benefit plans 221 204 Total accumulated other comprehensive income 5,126 6,240 Non-controlling interests 341	Provision for bonuses	975	399
Total current liabilities 22,853 24,557 Non-current liabilities 3,725 3,563 Long-term loans payable 3,725 3,563 Retairment benefit liability 1,709 1,739 Other 2,091 2,032 Total non-current liabilities 7,525 7,335 Total liabilities 30,379 31,913 Net assets Shareholders' equity 7,289 7,289 Capital stock 7,289 7,289 Capital surplus 7,041 7,041 Retained earnings 30,367 29,981 Treasury shares (389) (389) Total shareholders' equity 44,310 43,924 Accumulated other comprehensive income 1,742 1,684 Foreign currency translation adjustment 3,162 4,350 Remeasurements of defined benefit plans 221 204 Total accumulated other comprehensive income 5,126 6,240 Non-controlling interests 341 333	Provision for product warranties	458	441
Non-current liabilities 3,725 3,563 Long-term loans payable 3,725 3,563 Retairment benefit liability 1,709 1,739 Other 2,091 2,032 Total non-current liabilities 7,525 7,335 Total liabilities 30,379 31,913 Net assets Shareholders' equity Total stock 7,289 7,289 Capital surplus 7,041 7,041 7,041 Retained earnings 30,367 29,981 29,981 Treasury shares (389) (389) Total shareholders' equity 44,310 43,924 Accumulated other comprehensive income 1,742 1,684 Foreign currency translation adjustment 3,162 4,350 Remeasurements of defined benefit plans 221 204 Total accumulated other comprehensive income 5,126 6,240 Non-controlling interests 341 333	Other	3,761	4,061
Long-term loans payable 3,725 3,563 Retairment benefit liability 1,709 1,739 Other 2,091 2,032 Total non-current liabilities 7,525 7,335 Total liabilities 30,379 31,913 Net assets Shareholders' equity Valuation description of the carrieng of the c	Total current liabilities	22,853	24,557
Retairment benefit liability 1,709 1,739 Other 2,091 2,032 Total non-current liabilities 7,525 7,335 Total liabilities 30,379 31,913 Net assets Shareholders' equity Capital stock 7,289 7,289 Capital surplus 7,041 7,041 Retained earnings 30,367 29,981 Treasury shares (389) (389) Total shareholders' equity 44,310 43,924 Accumulated other comprehensive income 1,742 1,684 Foreign currency translation adjustment 3,162 4,350 Remeasurements of defined benefit plans 221 204 Total accumulated other comprehensive income 5,126 6,240 Non-controlling interests 341 333	Non-current liabilities		
Other 2,091 2,032 Total non-current liabilities 7,525 7,335 Total liabilities 30,379 31,913 Net assets Shareholders' equity Capital stock 7,289 7,289 Capital surplus 7,041 7,041 Retained earnings 30,367 29,981 Treasury shares (389) (389) Total shareholders' equity 44,310 43,924 Accumulated other comprehensive income 1,742 1,684 Foreign currency translation adjustment 3,162 4,350 Remeasurements of defined benefit plans 221 204 Total accumulated other comprehensive income 5,126 6,240 Non-controlling interests 341 333	Long-term loans payable	3,725	3,563
Total non-current liabilities 7,525 7,335 Total liabilities 30,379 31,913 Net assets Shareholders' equity Capital stock 7,289 7,289 Capital surplus 7,041 7,041 Retained earnings 30,367 29,981 Treasury shares (389) (389) Total shareholders' equity 44,310 43,924 Accumulated other comprehensive income Valuation difference on available-for-sale securities 1,742 1,684 Foreign currency translation adjustment 3,162 4,350 Remeasurements of defined benefit plans 221 204 Total accumulated other comprehensive income 5,126 6,240 Non-controlling interests 341 333	Retairment benefit liability	1,709	1,739
Total liabilities 30,379 31,913 Net assets Shareholders' equity 7,289 7,289 Capital stock 7,041 7,041 7,041 Retained earnings 30,367 29,981 29,981 Treasury shares (389) (389) Total shareholders' equity 44,310 43,924 Accumulated other comprehensive income 1,742 1,684 Foreign currency translation adjustment 3,162 4,350 Remeasurements of defined benefit plans 221 204 Total accumulated other comprehensive income 5,126 6,240 Non-controlling interests 341 333	Other	2,091	2,032
Net assets Shareholders' equity Capital stock 7,289 7,289 Capital surplus 7,041 7,041 Retained earnings 30,367 29,981 Treasury shares (389) (389) Total shareholders' equity 44,310 43,924 Accumulated other comprehensive income 1,742 1,684 Foreign currency translation adjustment 3,162 4,350 Remeasurements of defined benefit plans 221 204 Total accumulated other comprehensive income 5,126 6,240 Non-controlling interests 341 333	Total non-current liabilities	7,525	7,335
Shareholders' equity 7,289 7,289 Capital stock 7,041 7,041 Retained earnings 30,367 29,981 Treasury shares (389) (389) Total shareholders' equity 44,310 43,924 Accumulated other comprehensive income 1,742 1,684 Foreign currency translation adjustment 3,162 4,350 Remeasurements of defined benefit plans 221 204 Total accumulated other comprehensive income 5,126 6,240 Non-controlling interests 341 333	Total liabilities	30,379	31,913
Capital stock 7,289 7,289 Capital surplus 7,041 7,041 Retained earnings 30,367 29,981 Treasury shares (389) (389) Total shareholders' equity 44,310 43,924 Accumulated other comprehensive income 1,742 1,684 Foreign currency translation adjustment 3,162 4,350 Remeasurements of defined benefit plans 221 204 Total accumulated other comprehensive income 5,126 6,240 Non-controlling interests 341 333	Net assets		
Capital surplus 7,041 7,041 Retained earnings 30,367 29,981 Treasury shares (389) (389) Total shareholders' equity 44,310 43,924 Accumulated other comprehensive income 1,742 1,684 Foreign currency translation adjustment 3,162 4,350 Remeasurements of defined benefit plans 221 204 Total accumulated other comprehensive income 5,126 6,240 Non-controlling interests 341 333	Shareholders' equity		
Retained earnings 30,367 29,981 Treasury shares (389) (389) Total shareholders' equity 44,310 43,924 Accumulated other comprehensive income Valuation difference on available-for-sale securities 1,742 1,684 Foreign currency translation adjustment 3,162 4,350 Remeasurements of defined benefit plans 221 204 Total accumulated other comprehensive income 5,126 6,240 Non-controlling interests 341 333	Capital stock	7,289	7,289
Treasury shares (389) (389) Total shareholders' equity 44,310 43,924 Accumulated other comprehensive income Valuation difference on available-for-sale securities 1,742 1,684 Foreign currency translation adjustment 3,162 4,350 Remeasurements of defined benefit plans 221 204 Total accumulated other comprehensive income 5,126 6,240 Non-controlling interests 341 333	Capital surplus	7,041	7,041
Total shareholders' equity 44,310 43,924 Accumulated other comprehensive income Valuation difference on available-for-sale securities 1,742 1,684 Foreign currency translation adjustment 3,162 4,350 Remeasurements of defined benefit plans 221 204 Total accumulated other comprehensive income 5,126 6,240 Non-controlling interests 341 333	Retained earnings	30,367	29,981
Accumulated other comprehensive income Valuation difference on available-for-sale securities 1,742 1,684 Foreign currency translation adjustment 3,162 4,350 Remeasurements of defined benefit plans 221 204 Total accumulated other comprehensive income 5,126 6,240 Non-controlling interests 331 333	Treasury shares	(389)	(389)
Valuation difference on available-for-sale securities1,7421,684Foreign currency translation adjustment3,1624,350Remeasurements of defined benefit plans221204Total accumulated other comprehensive income5,1266,240Non-controlling interests341333	Total shareholders' equity	44,310	43,924
Foreign currency translation adjustment 3,162 4,350 Remeasurements of defined benefit plans 221 204 Total accumulated other comprehensive income 5,126 6,240 Non-controlling interests 341 333	Accumulated other comprehensive income		
Remeasurements of defined benefit plans221204Total accumulated other comprehensive income5,1266,240Non-controlling interests341333	Valuation difference on available-for-sale securities	1,742	1,684
Total accumulated other comprehensive income 5,126 6,240 Non-controlling interests 341 333	Foreign currency translation adjustment	3,162	4,350
Non-controlling interests 341 333	Remeasurements of defined benefit plans	221	204
	Total accumulated other comprehensive income	5,126	6,240
Total net assets 49,777 50,498	Non-controlling interests	341	333
	Total net assets	49,777	50,498

80,157

82,411

Total liabilities and net assets

Consolidated statements of income and consolidated statements of comprehensive income Consolidated statements of income

Net sales Cost of sales Gross profit Selling, general and administrative expenses Packing and transportation expenses Salaries, allowances and bonuses Provision for bonuses Retirement benefit expenses	FY 2022 First quarter (Apr.1.2021 through Jun. 30.2021) 22,649 20,397	FY 2023 First quarter (Apr.1.2022 through Jun. 30.2022) 22,354
Cost of sales Gross profit Selling, general and administrative expenses Packing and transportation expenses Salaries, allowances and bonuses Provision for bonuses	Jun. 30.2021) 22,649 20,397	Jun. 30.2022) 22,354
Cost of sales Gross profit Selling, general and administrative expenses Packing and transportation expenses Salaries, allowances and bonuses Provision for bonuses	22,649 20,397	22,354
Cost of sales Gross profit Selling, general and administrative expenses Packing and transportation expenses Salaries, allowances and bonuses Provision for bonuses	20,397	
Gross profit Selling, general and administrative expenses Packing and transportation expenses Salaries, allowances and bonuses Provision for bonuses	· · · · · · · · · · · · · · · · · · ·	
Selling, general and administrative expenses Packing and transportation expenses Salaries, allowances and bonuses Provision for bonuses	2.252	21,189
Packing and transportation expenses Salaries, allowances and bonuses Provision for bonuses	2,252	1,165
Salaries, allowances and bonuses Provision for bonuses		
Provision for bonuses	527	479
	517	546
Retirement henefit expenses	63	62
Retirement benefit expenses	21	15
Depreciation	33	37
Other	640	579
Total selling, general and administrative expenses	1,804	1,720
Operating profit (loss)	448	(555)
Non-operating income		
Interest income	37	37
Dividend income	75	90
Foreign exchange gains	162	539
Other	100	54
Total non-operating income	376	721
Non-operating expenses		
Interest expenses	37	39
Other	10	3
Total non-operating expenses	48	43
Ordinary profit	776	123
Extraordinary income		
Gain on sales of non-current assets	6	13
Gain on sales of investment securities	0	0
Total extraordinary income	7	14
Extraordinary losses		
Loss on disposal of non-current assets	1	1
Total extraordinary losses	1	1
Profit before income taxes	782	136
Income taxes - current	407	406
Income taxes - deferred	18	(15)
Total income taxes	426	391
Profit (loss)	356	(254)
Profit attributable to non-controlling interests	11	16
Profit (loss) attributable to owners of parent	344	(270)

Consolidated statements of comprehensive income

F		(Millions of yen)
	FY 2022 First quarter	FY 2023 First quarter
	(Apr.1.2021 through	(Apr.1.2022 through
	Jun. 30.2021)	Jun. 30.2022)
Profit (loss)	356	(254)
Other comprehensive income		
Valuation difference on available-for-sale securities	207	(57)
Foreign currency translation adjustment	1,178	1,199
Remeasurements of defined benefit plans, net of tax	(10)	(16)
Total other comprehensive income	1,376	1,126
Comprehensive income	1,732	871
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	1,700	843
Comprehensive income attributable to non-controlling interests	32	28

Consolidated statements of cash flows

		(Millions of yen)
	FY 2022 First quarter	FY 2023 First quarter
	(Apr.1.2021 through	(Apr.1.2022 through
	Jun. 30.2021)	Jun. 30.2022)
Cash flows from operating activities		
Profit before income taxes	782	136
Depreciation	854	690
Increase (decrease) in provision for bonuses	(611)	(575)
Interest and dividend income	(113)	(127)
Interest expenses	37	39
Employment adjustment subsidy	(85)	(60)
Loss (gain) on disposal of non-current assets	(5)	(12)
Decrease (increase) in notes and accounts receivable - trade	2,525	242
Decrease (increase) in inventories	(1,328)	(1,313)
Increase (decrease) in trade payable	(1,258)	1,049
Other, net	536	313
Subtotal	1,332	383
Interest and dividend income received	101	118
Interest expenses paid	(38)	(40)
Income taxes paid	(267)	(540)
Employment adjustment subsidy received	26	28
Net cash provided by (used in) operating activities	1,153	(50)
Cash flows from investing activities		
Decrease (increase) in time deposits	(19)	26
Purchase of property, plant and equipment	(295)	(401)
Purchase of investment securities	(27)	(30)
Other, net	(63)	(54)
Net cash provided by (used in) investing activities	(406)	(459)
Cash flows from financing activities		· /
Net increase (decrease) in short-term loans payable	(202)	349
Proceeds from long-term loans payable	40	200
Repayments of long-term loans payable	(487)	(468)
Repayments of lease obligations	(201)	(77)
Cash dividends paid	(229)	(114)
Other, net	(57)	(36)
Net cash provided by (used in) financing activities	(1,138)	(148)
Effect of exchange rate change on cash and cash equivalents	463	400
Net increase (decrease) in cash and cash equivalents	72	(259)
Cash and cash equivalents at beginning of period	18,831	18,455
Decrease in cash and cash equivalents resulting from exclusion of	10,031	10,433
subsidiaries from consolidation	(0)	_
Cash and cash equivalents at end of period	18,902	18,196
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